



Barbican Centre Board

Date: WEDNESDAY, 18 SEPTEMBER 2019
Time: 11.00 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy Dr Giles Shilson (Chairman)
Deputy Tom Sleight (Deputy Chair)
Stephen Bediako (External Member)
Russ Carr (External Member)
Simon Duckworth
Alderman David Graves
Gerard Grech (External Member)
Deputy Tom Hoffman
Deputy Wendy Hyde
Emma Kane (Ex-Officio Member)
Vivienne Littlechild
Wendy Mead
Lucy Musgrave (External Member)
Graham Packham (Ex-Officio Member)
Judith Pleasance
Alderman William Russell
Jenny Waldman (External Member)

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

a) **Board Minutes**

To approve the draft public minutes and summary of the Barbican Centre Board meeting held on 24 July 2019.

For Decision
(Pages 1 - 8)

b) **Finance Committee**

To receive the public minutes of the Finance Committee of the Barbican Centre Board meeting held on 8 July 2019.

For Information
(Pages 9 - 10)

c) **Risk Committee**

To receive the draft public minutes of the Risk Committee of the Barbican Centre Board held on 24 July 2019.

For Information
(Pages 11 - 14)

4. **OUTSTANDING ACTIONS AND WORK PLAN**

Report of the Town Clerk.

For Information
(Pages 15 - 18)

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

6. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

7. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.

For Decision

8. **NON-PUBLIC MINUTES**

a) **Board Minutes**

To agree the draft non-public Minutes of the Barbican Centre Board meeting held on 24 July 2019.

For Decision
(Pages 19 - 22)

b) **Finance Committee**

To receive the non-public minutes of the Finance Committee of the Barbican Centre Board held on 8 July 2019.

For Information
(Pages 23 - 24)

c) **Risk Committee**

To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 24 July 2019.

For Information
(Pages 25 - 28)

9. **NO-DEAL BREXIT PLANNING**

Report of the Managing Director.

For Information
(Pages 29 - 38)

10. **TECHNOLOGY PROGRAMME UPDATE**

Report of the Director of Learning & Engagement.

For Information
(Pages 39 - 58)

11. **PERFORMANCE REVIEW 2018-19**

Report of the Managing Director.

For Discussion
(Pages 59 - 96)

12. **RISK UPDATE**

Report of the Director of Operations & Buildings.

For Information
(Pages 97 - 166)

13. ***BUSINESS EVENTS UPDATE**

Report of the Chief Operating & Financial Officer.

For Information
(Pages 167 - 180)

14. ***BUSINESS REVIEW - JULY ACCOUNTS (PERIOD 4)**

Report of the Chief Operating & Financial Officer.

For Information
(Pages 181 - 204)

15. ***BARBICAN CENTRE CWP AND ADDITIONAL CAPITAL FUNDS FOR CITY FUND PROPERTIES UPDATE**

Report of the Director of Operations & Buildings.

For Information
(Pages 205 - 216)

16. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**

17. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC IS EXCLUDED**